- weekend meeting with Mr. Boling and Mr. Sostek, you were
- 2 provided with a copy of the limited partnership agreement.
- 3 I just want to make sure that you and I are in sync on this.
- 4 My understanding of your testimony this morning is
- 5 that shortly after this meeting means the next day?
- A Again, if the meeting was on Monday, it was the
- 7 next day. If it was on Sunday, it was two days later. If
- 8 it was on Saturday, it was three days later. But, it was
- 9 the first business day following Memorial Day weekend, and I
- note here that we said we faxed it and it's my recollection
- 11 that I walked it over to his office.
- 12 Q Do you want to change your testimony, then?
- 13 A My recollection is that it was walked over, that I
- 14 walked it over.
  - 15 O Now, let's talk about WHCT Management, Inc. for a
  - 16 moment. In paragraph 21, you state that it was to be a
  - 17 vehicle for ultimately transferring an ownership interest in
  - 18 the station to minority and non-minority employees who
  - 19 committed to work for the station without affecting my
  - 20 control as managing general partner. Did I read that
  - 21 correctly?
  - 22 A Yes.
  - 23 O You also state that WHCT Management, Inc. was
- "intended to function as a second general partner if I were
- 25 unavailable, " is that correct?

- 1 A That is correct.
- Q Why was a second general partner necessary?
- 3 A Two reasons. One is, if you have an individual as
- 4 a general partner and you have an untimely demise or his
- 5 retirement -- in other words, if I'm in an accident and I
- 6 die, the -- if I'm not mistaken, the business has to
- 7 liquidate. So, the purpose of having two general partners
- 8 very often is to avoid that issue.
- 9 Secondarily, the concept of holding additional
- 10 equity for the purposes of recruiting other people to work
- 11 at the station on a sweat equity basis, which we did --
- that's where Terry Planell's interest came from. That's
- where Danielle Webb's interest came from, that's where the
- 14 general sales manager, Don O'Brien's interest came from. It
- 15 came out of -- I'm sorry, HCT Management, Inc. would not
- impact or dilute my 21 percent ownership interest, nor my
- voting shares in the business. They would always remain
- 18 constant at the controlling voting participation level.
- 19 Q Am I correct, sir, that in, I believe, November of
- 20 1988, you acquired all the ownership interest in HCT
- 21 Management, Inc., you, personally?
- 22 A Yes, I did.
- 23 Q What would have happened in the event of your
- 24 untimely demise in December of 1988?
- 25 A I don't think things could have gotten much worse

- 1 in 1988, Mr. Cole.
- Q My question, though, is; if that were an
- 3 appropriate mechanism for avoiding the untimely demise
- 4 problem, that is, having a corporate general partner as well
- 5 as an individual general partner, even though the corporate
- 6 general partner was wholly-owned by the individual, why was
- 7 that not utilized in 1984?
- 8 A Well, as I mentioned, the reason it was structured
- 9 in '84 was as we state. In 1988, the reason I assumed
- ownership of it related to the evolution of the FCC's
- 11 administrative proceedings.
- 12 In this record somewhere are some memos and
- 13 letters from our counsel at Baker & Hostetler during 1984
- 14 that articulated the evolution of the Commission's views
- 15 relative to limited partners holding interest. It was not
- the case in 1984. Those were cases that were decided in
- 17 administrative proceedings subsequent to our filing in the
- 18 construction of this partnership, under this fashion.
- 19 It was recommended by the counsel at Baker, which
- 20 at that time was Ed Hayes, that when we went through a
- 21 comparative hearing, which we were preparing our renewal,
- license renewal for that fall, December of 1988, that the
- 23 existence of an entity in the general partnership side of
- 24 the business that was owned by the limited partners, was
- not, in and of itself, a violation of insulation.

	1	But, what it did is, it detracted from my
	2	integration counting in a comparative hearing. I would only
	3	get credit for being, you know, 77.1 percent or 77.3 percent
	4	of an integrated owner-manager, as a minority in a
	5	comparative proceeding. And, therefore, someone who was one
	6	percent or 100 percent integrated ownership-management would
	7	have better standing.
	8	So, on that advice of counsel, I assumed ownership
	9	of HCT Management, Inc. It could just have easily been
	10	liquidated and just given all to me. Clearly, it would have
	11	continued the potential liability that, had the sole general
	12	partner and 100 percent shareholder either met some untimely
	13	demise, that the business would have still been facing that
-	14	bit of peril.
	15	Q Now, with respect to the second basis for having
	16	WHCT Management, Inc. that you discussed, that is, having
	17	the availability of ownership interest that could be
	18	provided to employees of the station, why did you need WHCT
	19	Management, Inc. to do that?
	20	A You didn't have to have it. It was advice of Mr.
	21	Hart that, in the area of being able to involve or recruit
	22	other minorities primarily, and/or other management, that,
	23	as I stated earlier, it would be simpler and a better
	24	presentation to not be diluting my 21. So, it was an
	25	accommodation or discussion or negotiation that we extracted
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- an additional commitment from these limited partners.
- 2 My recollection is that initially, it was, there
- 3 was some threshold on there that we originally proposed to
- 4 the Commission back in 1984 that said we would give as much
- 5 as, I don't know, half or six out of the nine points there.
- 6 We made a commitment that we would make at least that much
- 7 available to recruit additional personnel.
- 8 That's not to say I could not reduce or have
- 9 dilution on my part to increase minority participation or
- 10 management participation. But, we negotiated and extracted
- an additional concession. The requirements of the law were
- 12 20. We went over the law at 21. Additionally, we made a
- commitment -- or, I shouldn't say law. The FCC regulations
- 14 were 20, we went at 21. Further, we extracted a commitment
- 15 from the limited partners that they would make available out
- of HCT Management additional opportunities, and we
- 17 subsequently did that.
- 18 We gave a point out of HCT Management, Inc. to
- 19 Terry Planell, who is an Hispanic female, to Danielle Webb,
- 20 who is an African-American female. Both worked at
- 21 management at the station. Both had extensive industry
- 22 experience.
- We gave an interest out of that position to Don
- O'Brien, who was a Caucasian with extensive experience in
- 25 television sales management. So, we did use it for that

- intended vehicle.
- 2 Q Nice answer, but that wasn't my question. My
- 3 question was, why did you need a second -- putting aside the
- 4 first question about the untimely demise, why did you need a
- 5 corporate entity or any other general partner in order to
- 6 have interest to distribute? Why, for example, did you just
- 7 not start up with 30 percent and then, with the
- 8 understanding that you would deal off pieces of that down
- 9 to, but not below, 21 percent?
- MS. SCHMELTZER: Objection, Your Honor. With all
- 11 due respect, I do think that Mr. Ramirez answered the
- 12 question previously.
- JUDGE FRYSIAK: No, he didn't. You may answer.
- 14 THE WITNESS: I have no particular recollection or
- reason as to why other than what I've just stated.
- JUDGE FRYSIAK: This was a proposal by Mr. Hart,
- 17 is that it?
- 18 THE WITNESS: My recollection is it was a
- 19 suggestion or recommended structure on Mr. Hart's part.
- 20 BY MR. COLE:
- 21 O Is it correct that it was understood by you and
- the other principals of Astroline from the inception of the
- partnership that WHCT Management, Inc. would be owned and
- controlled by those limited partners, that is, Mr. Boling,
- 25 Mr. Sostek and the other limited partners?

- 1 A Yes, yeah.
- 2 Q So, at no point, theoretically, would they have
- 3 relinquished their ownership interest in WHCT Management,
- 4 Inc.?
- 5 A Oh, no, they were prepared to do it to the full
- 6 extent of its existence. Initially, as I said, I believe
- 7 they had, we made a commitment to do at least -- I don't
- 8 recall, some percentage of it was actually declared in the
- 9 initial filings in 1984, that five points or whatever points
- of HCT Management, Inc. would be available. Then, later on,
- I think, we exceeded that threshold, obviously, in the
- 12 parceling out to various management, and ultimately was
- passed to me.
- 14 Q Did any WHCT employees --
- 15 A I -- well, go ahead.
- 16 Q -- ever acquire any general partnership interests
- 17 from WHCT Management, Inc.?
- 18 A No.
- 19 Q In fact, it's true, isn't it, that all employees
- who ever acquired any interest acquired only limited
- 21 partnership interest, isn't that right?
- 22 A That was correct.
- 23 Q So, if that's the case, why did WHCT Management,
- Inc. have to hold any general partnership interest at all?
- 25 A I don't know.

Well, you formed the company, didn't you? 1 0 2 Yes, with the advice of counsel. Α You don't know why it was set up that way? 3 I just explained to you why it was set up that 4 Α 5 way. 6 0 Now, did I hear you correctly that the employees, 7 and I believe you mentioned Ms. Planell and Ms. Webb and Mr. 8 O'Brien, who were able to acquire interest in Astroline from 9 WHCT Management, Inc., did I hear you correctly that their interests were given to them under a sweat equity theory? 10 11 А I did not say that. How were they provided their interests from WHCT 12 Q Management, Inc.? 13 It was recommended by Schatz & Schatz, Ribikoff & 14 Α 15 Kauffman, counsel in Hartford, and Arthur Andersen, that if we gave them general partnership interest, two things --16 17 well, there are two considerations. If we gave them general partnership interest, they would step into the liabilities 18 of the business. At this point in time that this was being 19 20 done, the liabilities of the station were quite high and the question of the license had already -- or the process of the 21 questioning of the license had already begun. 22 In my discussions with Ms. Planell, her attorneys 23 advised her not to take it, so we elected to give it to them 24 as limited partners. Under the tax laws existing at that

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- time, if you gave someone a partnership interest and they
- were not an at-risk partner, it was as if you gave them
- 3 cash.
- So, if we'd given Ms. Planell a one percent
- 5 interest, they would have done the math based on the new
- 6 money that had come in, as you had done earlier, and you
- 7 would not only give her an interest, you'd give her a tax
- 8 bill.
- 9 So, the vehicle was created to allow them to buy
- 10 an option. This was structured and created by Schatz &
- 11 Schatz, Ribikoff & Kauffman. We created an extensive
- document that allowed them to have an option. We set a very
- 13 reasonable strike price. I believe it was the appraised
- value of the station, which was produced by Frazier, Gross &
- 15 Cadilek in late 1984 or mid-1984. And, we used that
- benchmark, where recollection was like 7.3 million or 7.1
- 17 million or something like that.
- 18 So, then, we gave them a promissory note for their
- 19 piece. We carried, the company carried the paper, if you
- 20 will, therefore, there was no tax implications to them.
- 21 When those pieces were retired, we forgave the promissory
- 22 notes.
- Q What do you mean, when those pieces were retired?
- A At a point in time, Ms. Webb left the station
- 25 prior to the vesting schedule, so her piece was retired and

- 1 returned to WHCT Management. Ms. Planell stayed at the
- station but elected to retire her piece, if I'm not
- 3 mistaken. Mr. Webb, Mr. O'Brien left the station and again,
- 4 his piece was retired.
- 5 Q When you say retired, am I correct that that meant
- that the interest went back to WHCT Management, Inc.?
- 7 A That's correct.
- 8 Q So, when the dust settled, WHCT Management, Inc.
- 9 was right where it started, is that correct?
- 10 A At that point in time, yes.
- 11 O Mr. Ramirez, could you take a look, please, at --
- 12 hold on -- Your Honor, I'm missing a note. The red notebook
- and it's going to be Shurberg Exhibit 40. This is a three-
- page document that has a cover letter from Mr. Davenport to
- 15 Mr. Boling. I want to direct your attention to the second
- page, which is the first page of an interoffice
- 17 communication from Kent Davenport to files. Do you see
- 18 where I'm talking about?
- 19 A I'm reading it now.
- 20 (Pause.)
- 21 Q My primary concern is paragraph two, but
- 22 obviously, Yeel free to read as much of the document as you
- wish to make yourself comfortable.
- 24 A Paragraph two?
- 25 Q Yes.

- 1 A Okay.
- Q Does that accurately state or do you recall a
- 3 conference call in which those views were expressed by Mr.
- 4 Boling?
- 5 A I don't have a specific reference of this call.
- 6 It is a group in which we very often held conference calls,
- 7 the inclusion of Boling and Sostek, as well as their
- 8 counsel, as well as ours. Roger Eastman is the managing
- 9 partner at Coopers -- I'm sorry, that's this year's
- 10 accountant -- at Arthur Andersen. George Nebel, as I
- mentioned before, is the partner in charge, or the associate
- in charge and Kent Davenport was the tax partner.
- So, it's a group that we had numerous conference
- 14 calls. I don't recall this one, but I do recall the various
- actions that were subsequent or initiated or discussed here.
- 16 I don't recall this call specifically.
- 17 Q But, does paragraph two, to the best of your
- 18 recollection, accurately state Mr. Boling's views that if
- 19 any of the individuals who were acquiring interests, limited
- 20 partnership interests, were to terminate, then HCT wanted
- 21 the right to retain an option to acquire?
- 22 A Yeah, I don't have any problem with that. That
- 23 looks like what we did.
- 24 Q Mr. Ramirez, could you --
- 25 A I did, in fact, in paragraph two, I did, in fact,

- work with, as I stated earlier, with Schatz & Schatz to
- 2 determine a formula and a pricing structure under which
- 3 those options would be executed and enacted.
- 4 Q Let me refer you now to the gray volume, I, with
- 5 reference to Shurberg Exhibit 8. This is a letter addressed
- to you from Mr. Bacon with a one-page attachment, which
- 7 appears to be a letter addressed to WHCT Management, Inc. to
- 8 Don O'Brien.
- 9 By the way, in your description of Mr. Davenport's
- 10 memo, which is Shurberg 40, you mentioned that one of the
- 11 members or one of the participants in those conference calls
- was Mr. Boling's and Mr. Sostek's counsel. Were you
- 13 referring to Mr. Lance?
- 14 A Yes.
- 15 Q Peabody & Brown was their individual counsel or
- was Peabody & Brown also counsel for Astroline
- 17 Communications Company Limited Partnership?
- 18 A They did work for both.
- 19 O But, in these conference calls that you talked
- 20 about, was Mr. Lance there as a representative of the
- 21 Boling, Sostek interest or Astroline Communications Company
- 22 Limited Partnership?
- 23 A I would not say that that's a right
- 24 characterization. I would say that Mr. Lance's role there
- 25 was to perfect the partnership documents relative to ACCLP

- and as demonstrated in numerous other instances, he acted to
- 2 protect the interests of Mr. Boling and Mr. Sostek and their
- 3 other investors. He sort of wore two hats.
- 4 Q Now, let me again redirect your attention to
- 5 Shurberg Exhibit 8 and ask you to take a look at that and
- once you've reviewed it, I'll just ask a couple of questions
- 7 on it.
- 8 (Pause.)
- 9 A Okay.
- 10 Q Look at the attachment there or the enclosure,
- which is the letter from Mr. O'Brien. I believe you
- testified earlier on that Mr. O'Brien was one of the
- employees who got a limited partnership interest from HCT
- 14 Management, Inc., is that correct?
- 15 A Yes.
- 16 Q Am I correct in reading this that this is Mr.
- 17 O'Brien giving that interest back?
- 18 A Yes.
- 19 Q Did he resign from the company, resign from WHCT?
- 20 A Yes, he did.
- 21 Q Do you recall Mr. Bacon sending you this, along
- 22 with some other materials relating to Ms. Planell and Ms.
- 23 Webb?
- 24 A I believe Carter Bacon, who was an attorney at
- 25 Peabody & Brown, was sending back in the Planell and Webb

1	areas the documents after receiving the signatures of the
2	HCT. So, the documents were prepared by Schatz Schatz &
3	Schatz, which is our counsel locally, and Carter was
4	responsible for getting the signatures of the HCT executives
5	or the HCT Management, Inc. executives, in order to
6	facilitate the transfer.
7	So, in the case of Webb and Planell, it's my
8	recollection that he was sending those documents back after
9	execution. In the case of O'Brien, he was getting the
10	promissory note and retiring the interest, which would go
11	into HCT Management, Inc.
12	Q But, it is after this date, that certainly as of
13	December 30, 1985, Mr. O'Brien was no longer a limited
14	partner of Astroline Communications Company Limited
15	Partnership?
16	A Yes, December 11, 1985.
17	MR. COLE: Your Honor, as a matter of
18	housekeeping, I had not offered Shurberg 8 yesterday. Now
19	that Mr. Ramirez has testified about it, I offer it here.
20	MS. SCHMELTZER: No objection.
21	JUDGE FRYSIAK: Received.
22	(The document referred to,
23	having been previously marked
24	for identification as Shurberg
25	Exhibit 8, was received in

	2	MR. COLE: Thank you, Your Honor.
_	3	BY MR. COLE:
	4	Q Same notebook, Mr. Ramirez. If you would go over
	5	to Shurberg 10, please, which is a three-page document
	6	consisting of three single-page items relating to Ms. Webb.
	7	I believe you testified earlier on that Ms. Webb was another
	8	employee who obtained limited partnership interest and I'd
	9	like you to take a look at these and I'm going to ask you
	10	pretty much the same questions I just asked you about Mr.
	11	O'Brien.
	12	A Okay.
	13	Q Okay, again, is it accurate to understand these
-	14	documents as Ms. Webb's resignation from WHCT and, in
	15	effect, the return of her partnership interest in
	16	consideration of the cancellation of the, or the return of
	17	the promissory note?
	18	A Resignation as an employee. I don't I think
	19	there was separate documentation or paperwork on that
	20	retirement as a limited partner. Returning the interest to
	21	HCT Management, Inc., that is correct.
	22	MR. COLE: Your Honor, I had not offered Shurberg
	23	10 and based on Mr. Ramirez' testimony, I'll offer it now.
	24	MS. SCHMELTZER: No objection.
···	25	THE WITNESS: Just as a point, I don't have any
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evidence.)

1 recollection of document two or the second page, power of 2 attorney, or Mr. Rozanski's affidavit. BY MR. COLE: 3 4 0 But, you recognize Ms. Webb's signature? 5 Α Yeah, yes, and I have no reason to doubt them. 6 Just, for the record, I don't recall them at all. 7 JUDGE FRYSIAK: Exhibit 10 is received. 8 (The document referred to, 9 having been previously marked 10 for identification as Shurberg Exhibit 10, was received in 11 evidence.) 12 Thank you, Your Honor. MR. COLE: 13 14 BY MR. COLE: 15 Again, Mr. Ramirez, go to Exhibit 11, please? Again, just feel free to familiarize yourself with as much 16 17 as you feel necessary, but I'm not going to ask detailed questions about all the fine print detail. I just want to 18 19 confirm that this is Ms. Planell's agreement to acquire, I 20 believe she acquired an extra 2 percent of Astroline. I just want to confirm that this is the document that reflects 21 that acquisition? 22 23 Α It appears to be that. I'm sorry, your testimony is that it does appear 24 Q

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to be Ms. Planell's acquisition of the extra 2 percent?

25

- 1 A Mm-hmm, yes, I'm sorry.
- 2 Q You've testified before, I can tell.
- 3 MR. COLE: Your Honor, I had withheld offering
- 4 this and based on Mr. Ramirez' testimony, I offer it today.
- 5 MS. SCHMELTZER: No objection.
- JUDGE FRYSIAK: Exhibit 11 is received.
- 7 (The document referred to,
- 8 having been previously marked
- 9 for identification as Shurberg
- 10 Exhibit 11, was received in
- 11 evidence.)
- MR. COLE: Thank you, Your Honor.
- 13 BY MR. COLE:
- 14 Q Last for this segment, Mr. Ramirez, go to the red
- 15 binder -- I'm sorry to keep moving you around from binder to
- 16 binder --
- 17 A That's all right.
- 18 Q -- but that's why they're color-coded. I'm
- interested in having you review Shurberg Exhibit 42, please.
- 20 Is this just follow up correspondence between you and Mr.
- 21 Bacon about the document we just looked at?
- 22 A It appears to be, yes.
- MR. COLE: Your Honor, based on that, I offer
- 24 Exhibit 43, Shurberg 43 -- I'm sorry, 42.
- MS. SCHMELTZER: No objection.

	1	JUDGE FRYSIAK: Exhibit 42 is received.
	2	(The document referred to,
parters.	3	having been previously marked
	4	for identification as Shurberg
	5	42, was received in evidence.)
	6	MR. COLE: Thank you, Your Honor.
	7	BY MR. COLE:
	8	Q Mr. Ramirez, let's go back to your testimony for a
	9	minute on page 10. We're moving along. You describe flying
	10	to Washington for a May 30th hearing conference before Judge
	11	Frysiak. And, my question to you about that is, do you
	12	recall that Shurberg Broadcasting of Hartford also attended
	13	that conference?
	14	MS. SCHMELTZER: Objection, relevance.
	15	JUDGE FRYSIAK: He may answer. Objection is
	16	overruled.
	17	THE WITNESS: I don't recall.
	18	BY MR. COLE:
	19	Q You don't recall that on the record of that
	20	hearing conference, Shurberg Broadcasting advised the Court
	21	of its pending application for Channel 18?
	22	A I don't recall.
	23	Q Do you recall when the first time you were aware
	24	of Shurberg Broadcasting's application for Channel 18, when
_	25	you first became aware of that application?

- A During my discussions with Mr. Hart preceding the
  May Memorial Day weekend.
- 3 Q So, you knew about it even before Astroline
- 4 Communications Company was formed?
- 5 A That is correct.
- 6 Q Now, you spent, I believe your testimony is that
- 7 between May and December of 1984, you spent time with Mr.
- 8 Hart in Washington working on various matters, is that a
- 9 fair statement?
- 10 A Yes.
- 11 Q I'm focusing particularly on paragraph 23,
- 12 "Between May and December, I spent time working on the FCC
- filings." You were aware, weren't you, during that period
- of time that the FCC's general counsel had recommended to
- the full commission in August of '84 that your distress sale
- application would be denied?
- 17 A I don't recall.
- 18 Q You don't recall talking with Mr. Hart about that
- 19 at all?
- 20 A I don't recall that specific event. During that
- 21 period of time, I worked with Mr. Hart reviewing the various
- 22 filings and pleadings that were submitted. The exchange
- 23 documents that were done before the Commission. I don't
- 24 recall that specific event. There were a lot of documents
- 25 and a lot of pleadings went back and forth in that period of

- time, between the May 29th proceeding and the actual grant
- of the assignment in December.
- 3 Q But, your testimony today is that you were not
- 4 aware at any time between May and December of 1984 that the
- 5 General Counsel's Office had recommended to the Commission -
- 6 -
- 7 MS. SCHMELTZER: Objection.
- 8 THE WITNESS: That's not what I said.
- 9 MS. SCHMELTZER: Objection. First of all, the
- 10 witness doesn't recall anything about that. Secondly, there
- 11 is no issue in this case about some sort of contacts with
- the General Counsel's Office prior to the release of the
- 13 Commission's decision in December of 1984 and I'm not going
- to let Mr. Cole go on a fishing expedition here.
- MR. COLE: Your Honor, I'm not fishing at all.
- 16 Mr. Ramirez has testified at some length in writing
- 17 concerning his apparent surprise that, all of a sudden, the
- 18 Shurberg application would create a dark cloud over his
- 19 title. And, it's my understanding that Mr. Hart had in his
- 20 file -- certainly, we located in Baker & Hostetler files
- 21 during discovery a copy of the draft memorandum of a pending
- order prepared by the General Counsel's Office, circulated
- 23 to the Commission at a closed meeting and ultimately
- rejected by the Commission. But, the draft item was there.
- And, I'm exploring with Mr. Ramirez whether or not

- 1 Mr. Ramirez, who, by his own testimony, was working with Mr.
- 2 Hart during this period of time, was aware of that.
- 3 Because, that certainly undermines the notion which is
- 4 throughout his testimony that the Shurberg application and
- 5 the problems it would cause was a huge surprise to him.
- 6 MS. SCHMELTZER: Well, I would, I don't think --
- JUDGE FRYSIAK: I thought the witness said that he
- 8 doesn't recollect, but you may have him restate it.
- 9 Objection is overruled.
- 10 BY MR. COLE:
- 11 Q Could you answer my last question, please?
- 12 A Was I surprised?
- 13 Q No, my --
- 14 A I don't want to parse your questions, but I
- 15 certainly wasn't surprised at the presence of Shurberg.
- 16 What I was surprised about was the ultimate decision by the
- 17 Appellate Court later on and then the reversal of the FCC at
- 18 the Appellate Court two years later. I was surprised about
- 19 that.
- I was informed by my counsel that they felt that
- 21 the grounds of Mr. Shurberg's standing in the case were
- 22 merely frivolous in their opinion. That there was no window
- open for Mr. Shurberg to file. HCT, under Dr. Scott, Faith
- 24 Center Inc. had been designated for hearing. TB9, I
- 25 believe, is the case. Clearly showed Commission policy and

- 1 regulations at the time, that stations in hearing status
- were prevented or immune or off-line, off the renewal track
- and competitive applications or license challenges, new
- 4 license challenges, would not be permitted. That was the
- 5 way the FCC regulations were presented to me. That's how we
- 6 reflected them in our pleadings.
- 7 It was always reflected by Mr. Hart and
- 8 subsequently, when Mr. Shurberg appealed to the Appellate
- 9 Court that December, after the grant by the Commission, that
- 10 the case had no standing. We saw an outside interpretation
- 11 by counsel at another law firm who was a former FCC
- 12 Commissioner, who told us he felt the case had no standing,
- no grounds under which to be upheld, relative to the
- 14 procedural argument that was being offered, that there was a
- timely-filed application by Mr. Shurberg.
- The Commission's own statements and the memorandum
- opinion and order of December 7 stated that, while the
- 18 question of the third bite, meaning the third try at a
- 19 distress sale, was a closed question, there wasn't a
- 20 question as to whether or not there was a pending
- 21 application. That's my recollection of the events at that
- 22 time.
- 23 Q But, is it your testimony that you have no
- 24 recollection of any information from Mr. Hart concerning a
- 25 contrary opinion from the General Counsel's Office?

- MS. SCHMELTZER: Objection.
- JUDGE FRYSIAK: It was answered, but he may answer
- 3 again.
- 4 THE WITNESS: I have no recollection.
- 5 BY MR. COLE:
- 6 Q Thank you. Now, in paragraph -- I apologize, Your
- 7 Honor. I misnoted. Paragraph 24 on page 11, you indicate
- 8 in the final sentence that in closing on the WHCT
- 9 acquisition in January of 1985, a promissory note was
- 10 executed and you signed that as a general partner, is that
- 11 correct?
- 12 A I believe so.
- 13 Q You weren't the only one to sign that promissory
- 14 note, were you?
- 15 A I don't recall.
- 16 MR. COLE: Your Honor, may I approach the witness?
- 17 JUDGE FRYSIAK: Sure.
- 18 MR. SHOCK: Mr. Cole?
- MR. COLE: Oh, I'm sorry.
- MR. SHOCK: Just because we're silent doesn't mean
- 21 we're dead.
- 22 BY MR. COLE:
- 23 Q Mr. Ramirez, I'm handing you a document that's
- one, two, three, four pages in length. There's some other
- 25 stuff attached to it, but ignore that. I just want to focus

- 1 you on the promissory note and confirm that it's the
- 2 promissory note we're talking about and that it does have
- 3 two signatures on it?
- 4 A There are, indeed, two signatures.
- 5 Q The second one is Mr. Boling, is that correct?
- A Correct, HCT Management, Inc. general partner Fred
- 7 J. Boling, president.
- 8 MR. COLE: Your Honor, I don't propose to make
- 9 this an exhibit. All I wanted was the testimony that there
- 10 were two signatures on it. He's identified that. I don't
- think I need to put it in the record, but I would be happy
- 12 to if anyone prefers.
- THE WITNESS: Your Honor, is it permissible for me
- 14 to have a conversation with my attorney?
  - 15 JUDGE FRYSIAK: Just a couple of minutes.
- 16 MR. COLE: Do you want to take a break? A break
- 17 is fine, sure.
- 18 JUDGE FRYSIAK: Let's take five minutes, is that
- 19 good enough?
- 20 (Whereupon, a short recess was taken.)
- MR. COLE: Are we back on?
- JUDGE FRYSIAK: Yes, we're on the record.
- MR. COLE: I'll wait for the witness to get
- 24 himself squared away with his water. Are you all set?
- 25 THE WITNESS: Okay, thank you.

1	BY	MR.	COLE:
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- 2 Q Now, Mr. Ramirez, moving ahead into 1985, as you
- mentioned earlier, the Shurberg appeal, and I think we could
- 4 agree that was the case entitled <u>Shurberg Broadcasting of</u>
- 5 Hartford v. FCC and it was Case No. 841600 in the D.C.
- 6 Circuit. So, when we refer to the Shurberg appeal, we're
- 7 working with that?
- 8 A I believe that's right.
- 9 Q I'd be happy to show counsel confirmation of that.
- 10 In any event, am I correct that you were primary director of
- 11 Astroline's litigation of that case?
- 12 A No, I believe Mr. Hart, who is our counsel, was,
- as his primary interface from the client, if you will, it
- 14 was me.
- 15 JUDGE FRYSIAK: What did you mean by the word
- 16 "director"?
- 17 MR. COLE: Well, Your Honor, I'm quoting some
- 18 testimony that Mr. Ramirez gave up in Hartford in 1995,
- 19 where he stated, and I'll be happy to show everybody this,
- and this is in the session on April 20, 1995. He said
- 21 during this period of time, "I was directing litigation at
- 22 the Circuit Court of Appeals." I was just trying to tie
- down exactly what he meant by that. I'll show other
- counsel. That is on Volume II, again, April 20, 1995, in
- 25 the Bankruptcy Court, page 34 -- 2-34. Let me show the

- 1 witness.
- 2 BY MR. COLE:
- 3 Q Do you see what I'm talking about?
- 4 A Yep, yes.
- 5 Q So, what did you mean by that?
- 6 A What I meant by that was, I was the primary point
- 7 of contact and made the key decisions relative to the course
- 8 of actions we undertook on the defense or proactive
- 9 activities relative to our litigation at the Circuit Court
- of Appeals and subsequently, returning to the FCC and at the
- 11 Supreme Court.
- 12 Q So, you would review, am I correct, incoming
- 13 pleadings and drafts of outgoing pleadings and things of
- 14 that nature? Is that --
- 15 A That is correct.
- 16 O That summarizes it?
- 17 A Telephone conference calls, yes.
- 18 O Then, you would report back to the other Astroline
- 19 partners about that?
- 20 A Sometimes I would report back to them, sometimes
- they'd be copied, sometimes they'd be on the calls, if I
- thought the issue were significant enough.
- 23 O Now, on page 13 of your testimony in the third
- 24 line, actually, second and third lines, you indicate that
- 25 the Shurberg litigations caused Astroline to expend

- substantial funds for attorneys' fees, do you see that?
- 2 A Thirteen, what line?
- 3 Q Line three, lines two and three on page 13?
- 4 A Yes.
- Q A little bit lower on the page, lines 11 and 12,
- 6 the sentence which reads, "Since the litigation involved a
- 7 constitutional challenge to the FCC's minority distress sale
- 8 policy, the cost of the litigation was very substantial."
- 9 Do you see that?
- 10 A Yes.
- 11 Q Can you quantify that?
- 12 A I have a recollection of Mr. Rozanski, who was our
- controller and business manager, making a statement to me
- 14 pretty far down the road, probably, in the bankruptcy that
  - we'd spent over \$1 million in legal fees.
  - 16 Q On the Shurberg case?
  - 17 A No, I can't say specifically the Shurberg. I know
  - we spent a lot of money with Schatz & Schatz in Hartford,
  - dealing with the zoning issues, employee agreements,
  - 20 acquisitions of property and assets. In fact, maybe I
- 21 recollect him saying it was \$1.5 million and that would have
- been in late 1988. It might have even been in 1989, because
- 23 it was during the bankruptcy.
- Q But, that included all the attorneys that worked
- 25 for Astroline et al, which would include Schatz & Schatz,

- Baker & Hostetler, is that correct?
- 2 A Correct.
- 3 Q Peabody & Brown?
- A A few bills from Peabody & Brown. Peabody & Brown
- 5 did not bill us a lot. The vast, vast majority of those
- 6 payments would have gone to Schatz, Baker and related
- 7 counsel for those litigations.
- 8 Q Mr. Ramirez, while you're getting yourself
- 9 settled, I also remember from your deposition testimony that
- 10 you had a back problem. Do you still have a back problem,
- 11 would you like to stand up? We can ask Your Honor if that
- 12 would be --
- 13 A I might do that in the afternoon session, if you
- don't mind, but I'm okay for now, thank you.
- 15 Q All right. At paragraph 29, page 14, and you
- don't have to review it, because I can read it to you,
- 17 although feel free to review it, if you'd like; you refer to
- 18 an offer in early 1987 from The Home Shopping Network in
- 19 excess of \$17 million. Do you remember that?
- 20 A Yes, I do.
- 21 Q How much in excess of \$17 million was it, do you
- 22 recall?
- 23 A I negotiated that agreement with Jim Bocock, who
- 24 was then with Home Shopping, who is currently with Paxnet
- 25 now. It could have been as much as \$19 million. I don't

- 1 recall specifically. I know it was high teens, and that's
- 2 why I put 17 in.
- 3 Q But, you're not sure exactly what the number is?
- A No, it could have been -- it was north of \$17
- 5 million.
- 6 Q Is that the highest offer that you ever got for
- 7 the station?
- 8 A Yes.
- 9 Q That assumed a clean license?
- 10 A It assumed a clean license.
- 11 Q Now, you mention in a subsequent section, the
- operation of WHCT section, that you supervised, among other
- things, the renovation of the station's building, do you
- ~ 14 recall that?
  - 15 A Subsequent section, yes, I do recall.
  - 16 Q I referred to subsequent section of your --
  - 17 A Four?
  - 18 Q Yes, section four of your testimony.
  - 19 A Yes.
  - 20 Q During that process, am I correct that you
  - 21 conferred periodically with Mr. Boling and/or Mr. Sostek
  - 22 about the renovation project?
  - 23 A Yes.
  - 24 Q Before you even started the project, isn't it
  - 25 correct that you provided them with the description of the

- work you wanted to do and that they, then, approved that
- 2 before you got started?
- 3 A I don't know if approval is how I would
- 4 characterize it. It was my practice in there to be
- 5 deferential to these gentlemen who were going to be putting
- 6 up a lot of money. It was my practice to get their advice
- or two cents, if you will, on anything I wanted to do.
- 8 At times, they made suggestions and observations
- 9 that were of value, which affected my decisions. But,
- "approval," I would not characterize it as such.
- 11 Q Let me refer you, Mr. Ramirez, to Shurberg 119,
- which you will find in the white album, what we refer to
- 13 affectionately as the white album.
- 14 A Where is the walrus?
  - 15 (Laughter.)
  - 16 THE WITNESS: Which exhibit, I'm sorry?
  - 17 BY MR. COLE:
  - 18 Q 119.
  - 19 A The infamous windows.
  - 20 O While you're looking at 119, you might also want
  - 21 to glance at 120, which I believe is an identical letter.
  - JUDGE FRYSIAK: One twenty what?
  - MR. COLE: One twenty. I believe they're
  - 24 identical letters, one addressed to Mr. Sostek, one
- 25 addressed to Mr. Boling, but you can confirm that once

- 1 you've looked at them.
- 2 BY MR. COLE:
- 3 Q Are you with me?
- 4 A Yes, I am.
- So, on page two of this letter, you say at the top
- of the page, "You, Herb, have given the go-ahead for the
- 7 windows." That's not "approval"?
- 8 A No, no. The course of events and the practice
- 9 here, was that I've presented the partners with the budget,
- 10 based on, again, some documents that I've seen in here from
- 11 the building company. We bid the construction renovations
- of the facility at 18 Garden Street out. We got bids from
- three construction companies.
- 14 I reviewed them with the consulting engineer that
- 15 I had engaged, Buck Perry out of Moffet, Larson & Johnson.
- We selected a vendor to do the construction management. It
- 17 was a design build project, so that we could speed it
- 18 through.
- In the course of that, certain work changes arose.
- 20 In this instance, windows and a roof, which were not
- originally specified in the budget proposal. My intentions
- here were to confirm from the limited partners their
- 23 willingness to invest the additional funding. Since I was
- 24 completely dependent upon their continued investment, since
- they were well past the initial \$500,000, and since there

- was an appeal pending before the D.C. Circuit here, which
- 2 clouded the license, it was not a prudent thing to assume
- 3 that they would keep sending money or be able to arrange
- 4 outside financing. In fact, concurrent with this, there
- 5 were attempts to arrange outside financing, which all failed
- as a result of the cloud on the license.
- 7 So, in this instance, I'm advising Mr. Sostek of
- 8 the need for the building. If he's willing to advance the
- 9 money, I'm going to go forward with it. If he's willing to
- 10 advance only what we had discussed before, I would make a
- 11 selection between the two. If he elected to invest all of
- the money, that's how I was going to spend it.
- He didn't tell me what kind of windows to build,
- 14 whether windows needed to be done or not done. It was
- whether or not he would be willing, and his partners, to
- send me the cash to do it for this purpose.
- 17 Q You just testified, if I heard you correctly, that
- 18 at this period of time, and you would agree that the date on
- this letter is April 8, 1986, is that correct?
- 20 A Yes.
- 21 Q That the limited partners had not committed to
- 22 providing any particular level of funding to the operation?
- 23 A It's my understanding that the partnership
- 24 agreement required them to commit the \$500,000, which they
- 25 had done, and were continuing to fund the business, while we

- sought outside financing. But, there was no absolute legal
- 2 requirement or no portfolio of funding that had been
- 3 established.
- 4 Q Wasn't that changed as of December 31, 1985?
- 5 A I don't recall.
- 6 Q Now, in paragraph 36 of your testimony, the last -
- 7 I'm sorry -- the middle of the paragraph, there's a
- 8 sentence which reads, "Neither Fred Boling, Herb Sostek or
- 9 any other partner of Astroline Company had any involvement
- in hiring or firing employees." That's not true, is it?
- 11 A That is absolutely true.
- 12 Q Who hired you?
- 13 A I stand corrected. They did hire me.
- 14 Q Then, you hired people in turn and allowed them to
- 15 hire people in turn, is that correct?
- 16 A They did not hire anyone else. They hired me.
- 17 The correction to the statement is other than me.
- 18 Q Just a point of --
- 19 A They did not meet, interview, hire, fire, in any
- 20 way evaluate any employee of that business in the entire
- 21 time it was in existence. They met John Jordan, as
- referenced in one of these things, on a completely
- 23 accidental basis. I happened to be having dinner with John
- 24 Jordan in Boston. Mr. Sostek was having dinner in the same
- 25 restaurant.

- On his way out, I introduced him to John Jordan,
- 2 told him he was a candidate for some position in the
- 3 business. They shook hands, left the restaurant.
- 4 Q And, the last sentence of that paragraph where you
- 5 refer to retrieving a partnership interest, that's what we
- 6 discussed earlier this morning, is that correct? Retrieving
- 7 a partnership interest there means, refers to going to the
- 8 individuals who had acquired limited partnership interests
- 9 from the HCT Management, Inc. and getting them back upon
- 10 their departure from the company?
- 11 A When an employee who had been given an interest in
- 12 HCT Management, Inc., such as Danielle Webb, departed, I did
- inform Mr. Boling and Mr. Sostek or their counsels because
- 14 it involved retrieving a partnership interest. That's
- 15 correct.
- 16 Q Paragraph 37 --
- 17 A My informing them would set in motion all the
- 18 prior documentation that we have discussed here and
- 19 introduced.
- 20 Q Paragraph 37, at the top of page 18, you indicate,
- 21 you state that you engaged Mintz & Hoke, an advertising
- 22 agency in Avon. Do you see that?
- 23 A Yes.
- 24 O Let me refer you, please, again, in the white
- 25 album, to Exhibit 114, one, one, four, and ask you to take a

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- 2 A Correct.
- 3 Q Is the Herb you refer to in this note Mr. Sostek?
- A It would be my recollection that that's the only.
- 5 Yes, it's a likely conclusion, that's a good conclusion.
- 6 Q Would you have sent this note to him before or
- 7 after you engaged Mintz & Hoke?
- 8 A I don't recall. We had Rossin, Greenberg, Sernick
- 9 & Hill, an advertising agency out of Boston, that did all of
- our initial logo preparation, graphics, marketing pieces,
- 11 promotion pieces, collateral material at the station. It
- was an agency that John Jordan had had a prior relationship
- with and I had had a relationship with, based on my business
- 14 experience in Boston.
  - 15 We subsequently elected to switch from them for
  - 16 cost reasons and logistics reasons, they being in Boston and
  - 17 us being in Hartford. And, we did do a search of several
  - 18 agencies. This is -- my recollection is, we spent upwards
  - 19 of -- I don't know, a lot of money, \$600,000, \$700,000 in
  - 20 getting logos and graphics design and collateral material
  - 21 produced and initial marketing and advertising. It was a
  - 22 pretty big expense line in the budget.
  - 23 Q Six hundred or \$700,000 for logos and advertising?
  - 24 A And, placement of advertising. You know, buying
  - time in TV guides and radio advertising schedules and so

- forth. I would say that would be just a year. Six or
- 2 \$700,000 would have been 12 months.
- 3 You will recall that 30 days prior to our
- 4 launching, the Quincy Turner decision struck down the
- 5 mandatory cable carriage, and HCT Management, Inc. or WHCT-
- 6 TV went on the air at a substantial and dramatic
- 7 disadvantage to our market competitors. Hartford,
- 8 Connecticut or Hartford-New Haven television market was 70
- 9 percent-plus cable penetrated and our competitors in the
- market enjoyed carriage in 700,000, 800,000, some as many as
- 11 900,000 cable homes.
- One of the things that we needed to do was to try
- and compel community response driven at cable companies to
- 14 gain us carriage, because there was no regulation that
- 15 required them to do so any longer. So, our marketing
- 16 budgets took a turn in this instance, in an upward manner,
- in terms of our media expenditures, as a result of that.
- 18 O Now, your testimony at least two separate points,
- 19 paragraph 39 and also over at paragraph 42, you mention the
- 20 Columbine computer system. Let me ask you about that. Was
- 21 the Columbine computer system a computer system which you
- 22 brought into Hartford as part of your overall upgrading of
- 23 the station?
- 24 A Yes.
- Q What was the purpose of the Columbine computer?

1.	A Columbine is an integrated the company is still
2	in existence today. It's got 25-plus years of experience in
3	television and radio stations. It's an integrated traffic
4	continuity and accounting system. Runs off of a central
5	in this era or that era, it ran on a System 34 IBM mini-
6	mainframe. It's where you could insert all your
7	programming, so you could create a log. It amortized your
8	programming history to your contracts. It linked with your
9	financial statements and you could actually construct and
10	run your general ledger through it and all your financial
11	reports.
12	You inserted your sales orders, your advertising
13	orders into it, and it maintained your advertising logs,
14	provided you the hard copy which was required by the FCC.
15	Allowed you to then invoice clients and then run a payables
16	and reconciliation process. So, it was a complete,
17	integrated traffic financing program administration software
18	and hardware system.
19	I had prior experience with traffic systems
20	throughout all of my career, and in specific, with Columbine
21	at Greater Media, where I oversaw the installation of the
22	sales side of it in my responsibilities at the radio station
23	in Boston. I attended Columbine management school, if you
24	will, out in Golden, Colorado on two or three different
25	occasions.

- 1 Q Did you ski while you were up there?
- 2 A Unfortunately, on that trip, I didn't. It was in
- 3 the summer.
- 4 Q Was your goal with the Columbine system to have
- 5 everything integrated in-house in Hartford?
- A Yes, to keep all of our record-keeping and have
- 7 control of our general ledger and accounting recordability
- 8 and clearly, all of our sales, advertising program
- 9 inventory, daily needs.
- 10 Q But, you never had any checkbooks in Hartford, did
- 11 you?
- 12 A Did not, until we went into the bankruptcy.
- 13 O That would be late 1988?
- 14 A That's correct.
- 15 Q It's true, isn't it, that the reason you didn't
- 16 have any checkbooks in Hartford is because Mr. Boling
- 17 preferred to keep it that way?
- 18 A It was an accommodation I made to Boling and
- 19 Sostek and their partners, yes.
- Q It's also true, isn't it, that Astroline's own
- 21 accountants, that would be Arthur Andersen, had initially
- recommended that the payments process, which includes
- cutting the checks, be moved from Mr. Boling's and Mr.
- 24 Sostek's headquarters in Boston down to Hartford?
- 25 A That is correct.

- 1 Q But, that was never done?
- 2 A Not until we went into the bankruptcy.
- 3 Q In Astroline's bookkeeping system, what was a
- 4 transmittal?
- 5 A Actually, ACCLP's.
- 6 Q I'm sorry, yes. Excuse me, let me just say for
- 7 the record, that to the extent I slip into shorthand and
- 8 refer to Astroline, I'm referring to Astroline
- 9 Communications Company Limited Partnership. If I mean
- 10 Astroline Company or Astroline Corporation or Astroline
- anything else, I will try to be specific about that. But,
- 12 as long as we understand each other.
- A Got it and I'm in sync with you. It was our
- practice to enter bills and payables into our accounting
- 15 system, into Columbine, put them through the general ledger,
- put them into our payables. We had a process prior to that
- that each department had to sign off, essentially onto bills
- 18 for their area. They were coded by department.
- 19 So, they'd go into our process and once they were
- 20 inputted into our general ledger and into our payable
- 21 system, they were then bundled and we created a transmittal,
- which was a sheet that, when attached to photocopies of the
- invoices, and it detailed what particular invoice was there,
- so if the copier payment was there or a program distributor
- 25 payment was there or an electric utility bill was there, it

- would be summarized on the transmittal and the transmittal
- would be given a number, transmittal number one through
- 3 whatever.
- 4 Q Let me refer you to Shurberg 106, which is still
- 5 in the white album there, and see if we can work through
- 6 this fairly quickly.
- 7 A Okay.
- 8 Q This is a document, I believe, which came out of
- 9 the Bankruptcy Court, so it may be familiar to you. It
- 10 consists of what appears to be a cover memo from you to Mr.
- 11 Boling, accompanied by a cash register tape and then a
- 12 number of documents entitled "transmittal" with a lot of
- handwritten notations on them or handwritten entries on
- 14 them. Are we reading off the same page?
  - 15 A Yes.
  - 16 Q So, going back to your description, the
  - transmittal, am I correct, is the piece of paper which is
  - 18 entitled transmittal number whatever, and then each of the
  - 19 items listed on each transmittal is a bill or a payable for
  - 20 which you needed a check?
  - 21 A They were -- correct, and this is how we directed
  - 22 Astroline Corporation, or Boling and Sostek's group, to do
  - 23 the payments, yes. So they would construct the transmittal
  - of the checks, I should say, in reference to these specific
- 25 items and they'd be matched to invoices or copies of the

- 1 invoices.
- 2 Q You sent these, you personally sent these to Mr.
- 3 Boling personally, is that correct?
- A No, I did not. I sent this, this particular
- document, I sent this memo to Mr. Boling. But, the normal
- 6 course of business was that these transmittals were sent by
- our Accounting Department to their Accounting Department and
- 8 for the most of the existence of the business prior to the
- 9 bankruptcy, they just came back with checks attached to
- them, and I never spoke to anybody about them.
- 11 Later on, when the cash crunch on the business
- 12 became extremely severe after Mr. Joel Gibbs' death, in
- particular, which compromised the ability of the partnership
- 14 to continue funding, because his estate refused to put in
- their pro rata share, there was a limited amount of
- 16 additional capital. They'd arranged the line just prior to
- 17 his demise, his untimely death. They'd arranged an
- 18 additional line. I believe it was \$10 million at State
- 19 Street and Mr. Boling was parsing that out to us, covering
- 20 payroll every month without question, then our collections,
- and then generally, on the order of an additional \$300,000,
- in addition to what we collected and payroll.
- What we would do is, we would, as a normal course
- of accounting, send everything up just the way we always
- 25 were doing it prior to these constrained times. They would

- 1 generally come back without any question, all the checks
- 2 identified. I would sign them or Fred would sign them.
- 3 Generally, I would sign them and they would go off.
- When things got very crunched, we began to then
- 5 have the transmittals stack up and then I would work with
- 6 Fred to determine the priority of that month's allocation.
- 7 So, depending on our collections, it would be \$300,000. It
- 8 might be \$250,000, it might be \$325,000 that they advanced,
- and the process outlined in the memo refers to transmittals
- that were sent at a previous date, references specific items
- out there and I'm directed to be accumulated up to funding
- 12 that we needed to release.
- 13 Q I'm sorry, I lost you just momentarily toward the
- end. When you say the transmittals are referenced in the
- memo, what transmittals and what memo?
- 16 A Okay, it says -- well, the memo, the document you
- showed me, which is Exhibit Shurberg 106, the front thing is
- 18 a memo to me. It says, Xmittal. That's a shorthand for
- 19 transmittal 413. It totals \$73,000. I want the insurance
- bill paid, the telephone bill paid, the ITS bill, etc.,
- 21 because, as I said before, they're all beyond critical. I'm
- 22 managing payables, I'm managing the agent. Mr. Boling is
- 23 putting up money.
- So, at this point in time, I'm at the Court of
- 25 Appeals. The FCC has reversed itself. In fact, I'm not at

- the Court of Appeals anymore, I've been remanded. I've lost
- 2 to the Court of Appeals, I've been remanded back to the
- 3 Commission. The Commission now has a different posture on
- 4 this case. These limited partners are extremely compromised
- 5 due to death of their other partner. Money has been going
- 6 through the station now on the order of three-plus years,
- 7 and things are tense. This is approximately five months
- 8 before the company was pushed into bankruptcy, so this
- 9 became our procedure.
- They were allocating under the \$10 million line
- that had been set up just prior to Mr. Joel Gibbs' death,
- which I believe was late '86 or maybe '87, I don't recall
- specifically, parceling out what amount of that money they
- 14 would advance each month, in addition to payroll, to cover
- 15 bills that I prioritized.
- I believe it's my testimony in the bankruptcy
- 17 proceeding that this okay FHP here or FAP, whatever it
- happens to be, that's Fred's signature, that's Fred's
- 19 approval to his accounting department to release the funding
- behind this thing, which, on the third page of the memo, you
- 21 know, is \$175,000.
- 22 Q Just a minute, Mr. Ramirez, I think I've got a
- date for you to confirm on Mr. Joel Gibbs' death.
- 24 A It might have been fall of '86.
- Q Well, I'll get back to you, but I believe it was

- 1 in May of '86.
- 2 A May of '86.
- 3 Q But, don't take my word for it, we'll confirm that
- 4 later on. Now, turn if you would, please, over to Shurberg
- 5 104.
- 6 A Can I say one other thing in reference to this
- 7 specific document?
- 8 Q To 106?
- 9 A Yes.
- 10 Q All right.
- 11 A Some of the handwriting on this document occurred
- 12 much later.
- 13 Q At the bankruptcy proceeding?
- 14 A Right, so some of these notations are from people
  - who put them on much later on. The original written stuff
  - on this document was the "okay" by Boling and these little
  - 17 checkmarks on the left hand side here.
  - 18 Q What about the "return to 6/30 and 7/1 to
  - 19 Hartford"?
  - 20 A I believe that that was put on by someone else,
  - 21 although I don't recall about that. My specific
  - 22 recollection is that the first time I looked at this during
  - the proceedings, it had only Fred's thing on it, Fred's
  - initials on it. This other stuff down here on the right,
  - what does okay mean and so forth, is some member of the

- bankruptcy proceeding.
- 2 Q I only -- yesterday --
- 3 A Okay, I just wanted to point that out.
- 4 Q Let's go over 104.
- 5 A Okay.
- 6 Q I don't mean to keep whipsawing you back and
- forth, but to get your testimony out, please, and I'm
- 8 looking at page 19, paragraph 42. Twelve lines down into
- 9 that paragraph is the following sentence: "Later on, as the
- 10 financial condition of the station declined, I prioritized
- 11 the payables and had telephone discussions advising Mr.
- Boling as to which bills needed to be sent," which is just
- 13 what you've testified to.
- 14 A Needed to be paid, right.
  - 15 O I'm sorry, needed to be paid. What do you mean by
  - 16 "later on"? What is the time frame? Can you give me dates
  - 17 on that, please?
  - 18 A Clearly, in 1988, we were doing that. We may have
  - been doing that in the fourth quarter of '87.
  - 20 Q That was now going back to Shurberg 104, which I
  - just had you look at, and I'm referring specifically to the
  - interoffice memo from Al to Richard, dated May 28, do you
  - 23 see what I'm looking at?
  - 24 A Correct.
  - 25 O Am I correct that Al is Al Rozanski?

1	Α	Yes.
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- 2 Q The process you're talking about in your written
- 3 testimony involving the prioritization is over and above, am
- I correct, the process which is described in Mr. Rozanski's
- 5 memo to you?
- 6 (Pause.)
- 7 A It is, it is above and beyond, and this is 1986,
- 8 and the memo was 1988. So, I would say that this is what we
- 9 were setting up, now that we had Columbine and everything
- 10 had been in place for some time. My recollection is that
- this also came as a result of the Arthur Andersen management
- discussion of the audit from 1985, the need to clean this
- procedures and payables processing up internally.
- Then, you see the reference there that they're
  - 15 transmitalized, if you will.
  - 16 Q What does transmitalized mean, having them placed
  - on a transmittal and sent to Boston?
  - 18 A Correct, and at this time, when this memo was
  - done, they would go and the checks would just come back
  - 20 signed and, to my recollection, there were no discussions or
  - 21 questions. The funding just came and went.
  - 22 O So, a transmittal was, in effect, a check
  - 23 requisition process?
  - 24 A A check verification process, yeah, yeah. I would
  - 25 say that's accurate.

1	Q Am I correct in reading Mr. Rozanski's memo that
2	you were going to hold all payables in Hartford until they
3	were due, and then you would transmitalize them? In other
4	words, you would wait until pretty much the last minute,
5	when the check really had to be cut, then send it to Boston
6	for the check to get cut, come back down and ship it out?
7	A No, in 1986, as I stated before, I think there is
8	more than adequate support of this in the record, that the
9	transmittals would go up and the checks would come back
10	immediately. And, there weren't any discussions about them.
11	If we chose to age a bill, that was our decision. We would
12	do it for various reasons, but at this time in the business'
13	life, I we sent the documentation up, the checks were
14	drawn and they came down and the banks were funded. We
15	didn't bounce a check in the history of the business.
16	Q I understand that. My question was, when you
17	under Mr. Rozanski's memo, the May 28, 1986 memo, under that
18	system, when you sent a transmittal to Boston, the payables
19	listed on that transmittal were due and you needed a check
20	right away?
21	A I I can't there were thousands of checks.
22	It's my understanding that during this period of time,
23	anything that we sent up to Boston had already been put
24	through our system, was in our general ledger, was in our
25	payables. We would bundle them up in transmittals for the

- 1 convenience of tracking them for both sides. When they were
- 2 sent to Boston at this point in time, they were funded
- 3 immediately or within a few days and returned. There were
- 4 no issues or discussions relative to parsing out of
- 5 available funding by Mr. Boling or I.
- 6 Q That process started, as I recall your testimony,
- 7 late '87, early '88?
- 8 A As I said, my recollection is a little foggy on
- 9 that. There were some seminal events in late '87, '88,
- relative to funding at that point in time and in early 1988.
- 11 So, that's why I kind of pegged the time frame, but I don't
- 12 have a specific recollection. That's just my recall of the
- 13 flow of events.
- 14 Q Mr. Boling and Mr. Sostek both had check signing
- 15 authority on Astroline's account, is that correct?
- 16 A Yes. Well, I know Mr. Boling did. I think Mr.
- 17 Sostek did. I don't recall specifically.
- 18 Q They could write checks without your knowledge,
- 19 would that be correct?
- 20 A They could if they elected to.
- 21 O If you'd look at Shurberg 105, please? This is a
- 22 commercial deposit account resolution and authorities for
- 23 opening and maintaining deposit accounts for the Bank of
- 24 Boston, and on page two of that, just check and confirm for
- 25 me if you would please whether that's your signature?

- 1 A Yes.
- 2 Q Do you recall signing this document?
- 3 A Not specifically.
- 4 Q Am I correct in reading this document that it
- 5 provides for signatories on an Astroline Communications
- 6 account and the only two signatories listed are Mr. Sostek
- 7 and Mr. Boling?
- 8 A Only two signatories are --
- 9 Q I refer you to the lower, just above the fold on
- the first page, where it lists authorized signers'
- certification of title, titles, names of signers on account.
- 12 A I would submit that the document is inaccurate for
- a couple of reasons. One is what you're pointing out on
- that page as the signatures. And, on the second page, under
- my signature, it has me part of HCT Management, Inc., which,
- 16 at that point in time, I was not.
- 17 Q Well, let me just point out as far as that last
- observation concerning Mr. Ramirez, the partner or the party
- 19 line immediately above your signature is Astroline
- 20 Communications Company Limited Partnership and then your
- 21 name is typed in underneath your signature. Immediately
- 22 below your name it says, WHCT Management, Inc. by, and then
- 23 Fred J. Boling, Jr., President, under that line, and then
- finally under the final line is Mr. Hart's name.
- 25 A It's a little confusing, because it has ACCLP

- above and then below me it has HCT Management, Inc. and then
- 2 my name and then it has Fred's name and has president, but
- 3 it doesn't have a company.
- 4 Q But, what I'm suggesting, you know --
- 5 A There are some inconsistent company names.
- 6 Q -- above the by-line and the identification of the
- 7 individual signing is below the by-line, with an indication
- 8 of that person's --
- 9 A But, that's not consistent, because my line, my
- name, in type, appears next to HCT Management, Inc., when
- 11 Fred's name appears as president below. I'm just saying
- 12 it's inconsistent there.
- 13 Q But, in any even, will you agree with me that on
- 14 page one, inconsistencies notwithstanding, the document, as
- it appears here, would appear to create an account, the
- 16 signatories on which are Mr. Sostek and Mr. Boling?
- 17 A It would appear to be, but I'm also looking at
- 18 this document and I would suggest that someone go back --
- well, that's the tax identification number, because the
- 20 company is referred to as Astroline Communications here.
- 21 I'm not sure that, you know -- I don't have a specific
- 22 recollection of this document. I'm wondering if it was ever
- used or done anything with. The company is misnamed.
- 24 Q That is your signature here?
- 25 A That is my signature here, yeah. I don't have